

Enterprise Privacy- Enhancing Technologies (ePETs)

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Move Toward Comprehensive Risk Management

- Breaches of personally identifiable information (PII) and breach notification requirements
 - Monetary cost
 - Public trust
 - Both private and public sector
 - OMB guidelines on incident handling, including reporting, risk-based assessment, and notification, 2006
 - OMB directive to minimize use of Social Security Numbers and PII generally, 2007

- Convergence of enterprise information risk
 - Infosec
 - Privacy
 - Intellectual property

From PETs to ePETs

- **Searches for practical PETs produce tools that are overwhelmingly**
 - Intended to be used by individuals, not enterprises
 - Aimed at preventing the collection of PII in the first place
- **Enterprises, on the other hand, need to *manage* PII throughout the information life cycle: collection, processing, use, disclosure, retention, destruction**
 - Need technologies to support PII-related business processes
- **Effective support of PII-related enterprise business processes may or may not require privacy-specific technologies**
 - Deployment/configuration of other technologies in ways that support privacy
 - Note sample technologies mentioned in ISE Privacy Guidelines
- **ePETs are enterprise-oriented tools, including those that are not privacy-specific**

PET Models and Some Arbitrary Examples

- **Data subject**
 - Privacy History Eraser
 - Tor
- **Data steward**
 - Camouflage
 - Symantec Data Loss Prevention

A Partial Commercial ePET Categorization

- **Data desensitization/anonymization**
 - de-identification, data masking, obfuscation
- **Content identification**
- **Policy enforcement**
 - Network monitoring
 - Endpoint event detection
 - Enterprise digital rights management (eDRM)

From Technologies to Business Processes

- ePETs by themselves don't necessarily help if they don't support relevant business processes
- ePET and business process categorization enable appropriate mappings
- 70/20/10 heuristic
 - 70% of PII-related enterprise business processes are common across organizations
 - 20% of PII-related enterprise business processes are specific to the *type* of organization
 - 10% of PII-related enterprise business processes are specific to the *individual* organization
 - Specialization may involve additional high-level processes and/or additional sub-processes
 - Concept is more important than the specific numbers

Constructing a Mapping

- Direct
 - ePETs to business processes
- Indirect (to business processes via some intermediary)
 - Use cases
 - Use cases can align ePETs with critical business processes
 - Fair Information Practices
 - FIPs can align ePETs with privacy compliance and risk areas
 - Privacy program components
 - Privacy [stack](#) can align ePETs with operational privacy elements
- Sanity check: Do ePETs in the same category map to the same _____?
 - *Purpose of categorization is to facilitate technology selection and deployment*

Workshop Objectives

- **Explore the topic of ePETs from multiple points of view**
 - Enterprises managing PII
 - Enterprise information infrastructure
 - Government regulators
 - Researchers
- **Develop a common understanding and a basis for moving forward as a community of interest**

Workshop Agenda

1:00 – 1:15	Introduction	Ann Cavoukian, IPC of Ontario
1:15 – 1:35	Setting the Stage	Stuart Shapiro, MITRE
1:35 – 1:55	Initial Reactions	Panelists
1:55 – 2:15	Point of View	Ken Anderson, Ontario IPC
2:15 – 2:30	Point of View	Charmaine Lowe, Office of the BC CIO
2:30 – 2:45	Point of View	Khaled El Emam, University of Ottawa
2:45 – 3:00	Point of View	Joseph Alhadeff, Oracle
3:00 – 3:20	Break	
3:20 –	Discussion	All

A Working Definition of ePETs

Enterprise privacy-enhancing technologies are data stewardship tools that help organizations appropriately (i.e., in accordance with Fair Information Practices) manage PII throughout the information life cycle.



Additional Material

U.S. Federal Government Drivers

- **Privacy Act**
- **E-Government Act**

- **Office of Management and Budget (OMB) directives to federal agencies**
 - **Agency privacy officers (senior agency official for privacy), 2005**
 - **Incident handling, including reporting, risk-based assessment, and notification, 2006**
 - **Minimize use of Social Security Numbers and personally identifiable information (PII) generally, 2007**
 - **Counts and breakdowns for privacy reviews and issues, 2008**

Moving Beyond Point Solutions

- **Architectures serve as broad templates that carry with them certain desirable properties**
 - System
 - Enterprise
- **Given that privacy is a desirable property, can we identify/develop architecture(s) that by their nature support privacy?**
 - Support PII-related business processes through appropriate use of ePETs
- **Privacy-enhanced architecture (PEA)**
 - Systematic deployment, configuration, and coordination of privacy controls so as to comprehensively address privacy risk
 - Controls should map to business processes as well as risks

Privacy-Enhanced Architecture (PEA): Two Approaches

■ Technological pointillism

- Systematic deployment of point solutions so as to provide comprehensive privacy risk management at the system or enterprise level
- E.g., adaptation of U.S. National Institute of Standards and Technology (NIST) computer security guidance
 - System category > confidentiality/integrity/availability impact levels > control sets

■ Technological palette

- Seamlessly embedding ePETs within system or enterprise design so as to achieve comprehensive privacy risk management
- Analogy with service-oriented architecture (SOA)
 - Focus on business processes
 - Loose coupling of services and specific technologies
- E.g., dynamic data desensitization, design of downstream business processes

Effective Privacy Programs

**Components
of a Privacy
Program**

**Components are built on
Foundational Privacy Principles**

